

Property / Asset	Description of proposal	'Impact statement' of not taking the project forward	Council contribution £
Central Depot (Swindon Rd)	Provision of rainwater harvesting installation at central depot	The council may be considered to be less 'green'	32,000
Neptunes Fountain	Redevelopment - Provision of Restoration of Neptune's Fountain	Will not address the underlying structural issues with the fountain identified in the external report from conservator	600,000
Montpellier and Imperial Gardens	Provision of permanent event electrical supply for hirers	Will not remove the temporary, noisy generators used by hirers of gardens	180,000
Municipal Offices	Relocation of Municipal offices facilitating the redevelopment of site for mixed use i.e. potential hotel, retail and leisure provision.	Lost opportunity to redevelop the Municipal Offices which will drive down council costs (from £700k p.a.) and help protect frontline services; significantly improve the rear appearance of the Municipal Offices and public realm in Royal Well; deliver economic benefit from additional jobs and visitors to the town and income from ground lease, business rates and car parking.	2,500,000
Swindon Village Playing Field	Provision of new land drainage system to 3Nr football pitches	Will not improve the drainage of the playing field	260,000
The Crematorium	The council is considering a range of options including the replacement of cremators and associated plant within the existing or extended building, the building of a separate cremation plant or the complete redevelopment of the crematorium and chapels within the existing cemetery.	The risk of equipment failure of the equipment may increase which will impact on continuous service to the public and income to the council. Not undertaking the larger project is a lost opportunity to improve the quality of service to the public which is constrained by the existing building.	1-5,000,000

Town Hall	<p>Re-development including: A new foyer entrance from Imperial Gardens.</p> <ul style="list-style-type: none"> • Installing a lift to access the balcony. • Improved visitor flow solutions and signage for people with mobility and access requirements. • Provision of a café/bar area to Silicone Gardens and Imperial Gardens • Re-instating the Winter Gardens Style conservatory as a heritage interpretation of the former venue to provide a restaurant/event venue • Creation of a street route on the west elevation of the building to provide retail / workshop space. 	<ul style="list-style-type: none"> • Lost opportunity to improve accessiblty to the Town Hall with the objective of increasing usuage to support the Cultural Trust's business plan and reduce operating costs. 	2,400,000
Leisure @	<p>Development of a community sport and play hub including:</p> <ul style="list-style-type: none"> • Extend the gym facilities into the dance studio • Relocate the studio facilities to the squash courts • Upgrade the school changing rooms • Redesign, fit-out and branding of the main reception area to create an open and more welcoming space for customer service and access to the building 	<p>Lost opportunity to improve facility with the objective of increasing usuage to support the Cultural Trust's business plan and reduce operating costs.</p>	433,000

POW stadium	<p>Creation of a new sports and play hub at the Prince of Wales Stadium providing facilities for competitive field sports and athletics including:</p> <ul style="list-style-type: none"> • 8 lane floodlit athletics facility and multi 3G synthetic turf pitch facility on the existing practice pitches with stadium seating adjacent to the track • Provide a floodlit main pitch of either Grass or preferably a Desso hybrid system • Upgrade the stadium buildings with extended seating and terracing to accommodate attendances up to 5000 people • Refurbish and develop the stadium buildings to provide an improved food and beverage offer, improved changing facilities, meeting rooms and hospitality facilities • Improve car parking provision / access to facilities 	Lost opportunity to improve access to sports, increase usage and reduce operating costs.	1,843,000
Pittville Parks & Gardens	Pittville Park Play Area - complete replacement and redevelopment of existing play area and its immediate landscape setting.	Would not deliver an improved play facility for residents / visitors	300,000
Land	Large scale renewable energy initiative (carbon reduction scheme) e.g. solar farm	Would not deliver the potential financial contribution to support the councils funding gap.	8,000,000
All properties	Small scale renewable energy initiatives (carbon reduction scheme) including the potential for solar panels on top of council owned buildings	Would not deliver the potential financial contribution to support the councils funding gap.	1,000,000
Cheltenham Development Task Force - Public Realm	Boots Corner public improvements - new paving, planting to create a new public space	Would not deliver the full potential for the improvement to the quality of the public space at Boots corner and the potential positive impact on surrounding existing / potential retailers.	2,000,000

Car parks	Redevelopment - Provision for implementation of parking strategy	\zz	1-4,000,000
All properties	Fund to support key property acquisitions to facilitate redevelopment and generate income to avoid cutting services.	Would not deliver the potential financial contribution to support the councils funding gap.	1-1,500,000